



Real Estate Portfolio Optimization

Midpoint Presentation

Friday October 26, 2018

Iowa State University

Senior Design

ARIN: Analytics Research Intelligence Network
analytics@scale



Meet the Team



**Blake
Roberts**

Project Lead /
Backend

Software
Engineering



**Kevin
Johnson**

Test Engineer /
Frontend

Computer
Engineering



**Nickolas
Moeller**

Report Manager /
Backend

Software
Engineering



**Leelabari
Fulbel**

Meeting Facilitator /
Frontend

Software Engineering



Colton Goode

Meeting Scribe /
Backend

Computer Engineering,
Management of
Information Systems

Our mission is to design and develop a portfolio optimization system that meets the unique needs of a commercial real estate portfolio manager.

Project Scope

1

Gather requirements.
Master the real estate
domain and portfolio
optimization.

2

Design the system and
create a working prototype.

3

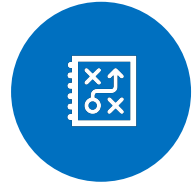
Test, iterate, and report out.



Agenda



Intro to Portfolio Optimization



The Problem and Plan



Preliminary Results



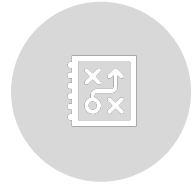
Next Steps



Agenda



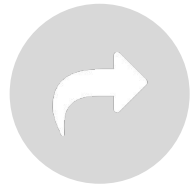
Intro to Portfolio Optimization



The Problem and Plan



Preliminary Results



Next Steps

Calculate Inputs

Portfolio optimization requires estimates of expected return and the asset covariance matrix



Local Knowledge

Allow the user to express their beliefs about a given asset, market, lifecycle, or property type



Portfolio Optimization

1

2

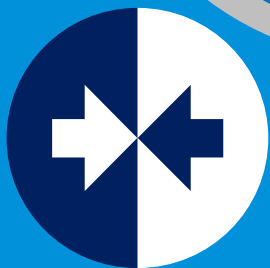
4

3

Algorithm searches for the mixture of assets that minimizes the objective function (e.g. risk-adjusted return)

The user defines portfolio constraints.

e.g. The portfolio's allocation to NYC must be 35-40%



Optimize



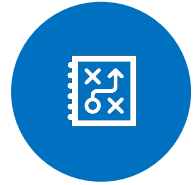
Define Constraints



Agenda



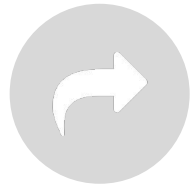
Intro to Portfolio Optimization



The Problem and Plan



Preliminary Results



Next Steps

The Problem Facing Principal

Lacking an Internal Portfolio Optimization Tool



No portfolio optimization currently being done in house

Lacking capabilities:

- representing data in graphs
- automatically optimizing with constraints
- repeating this analysis swiftly

Market Level Data Analysis is Outsourced



Costar - expensive, lengthy reports

Costar Lacks:

- customization/configuration of analysis
- the ability to extend the report into more niche analysis
- cannot have access to confidential fund data

The Solution

A software that enables PM's to perform their own portfolio optimizations

Efficient, Reliable



Distributed software available from any computer

Easy to run similar optimizations at future times

Cost Effective



Reduces reliance on Costar

Optimizations can be done internally, by any PM at their leisure

Flexible, Extendable



Use your data to get your results the way you want them

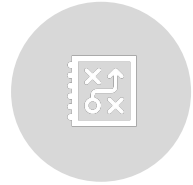
The software is open for suggestions by its users!



Agenda



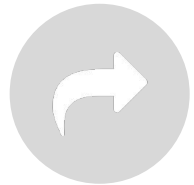
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The Problem and Plan



Preliminary Results



Next Steps

Preliminary Results

Markowitz in Python



Utilizes NCREIF data

Optimization is done per market

Configurable property type and timeframe

Python Flask Server



Flask server boilerplate

Two endpoints configured:

- optimization form
- optimized weights response

Frontend Design Investigation



User interface mockups were created

Frontend framework

- Dash

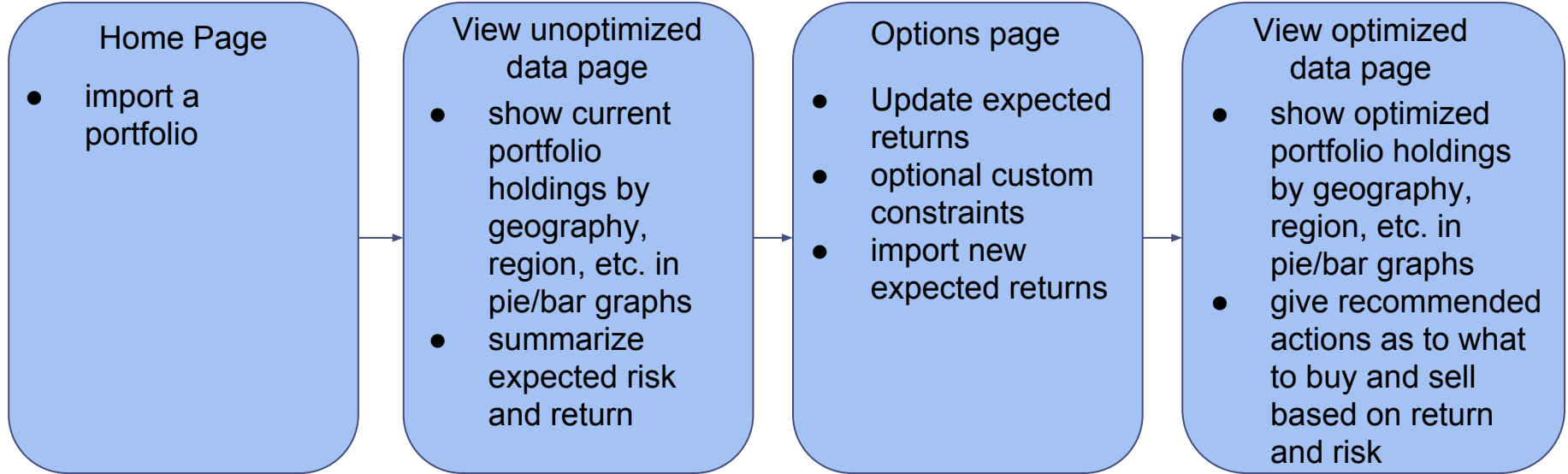
Screen flowchart



represents a viewable page



represents transition from one page to another



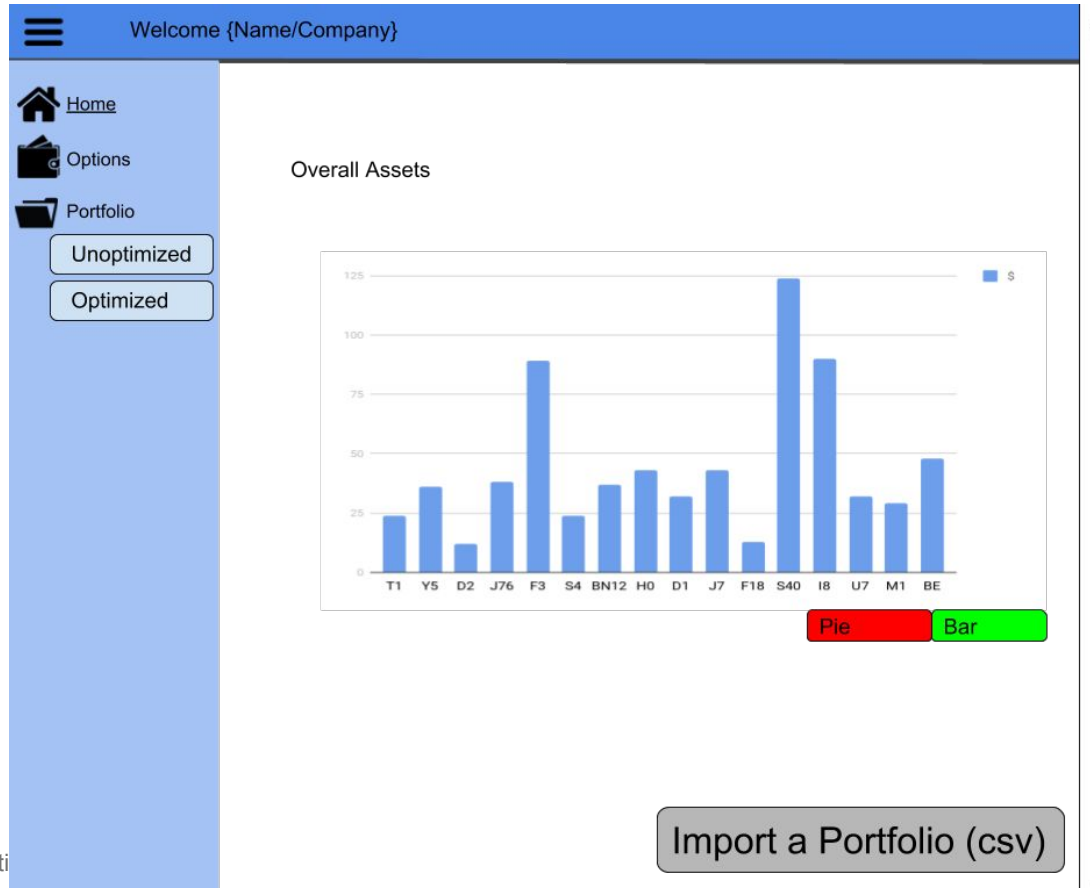
User will click the import button to upload portfolio data via a csv file

User can view data and then move on to the options page

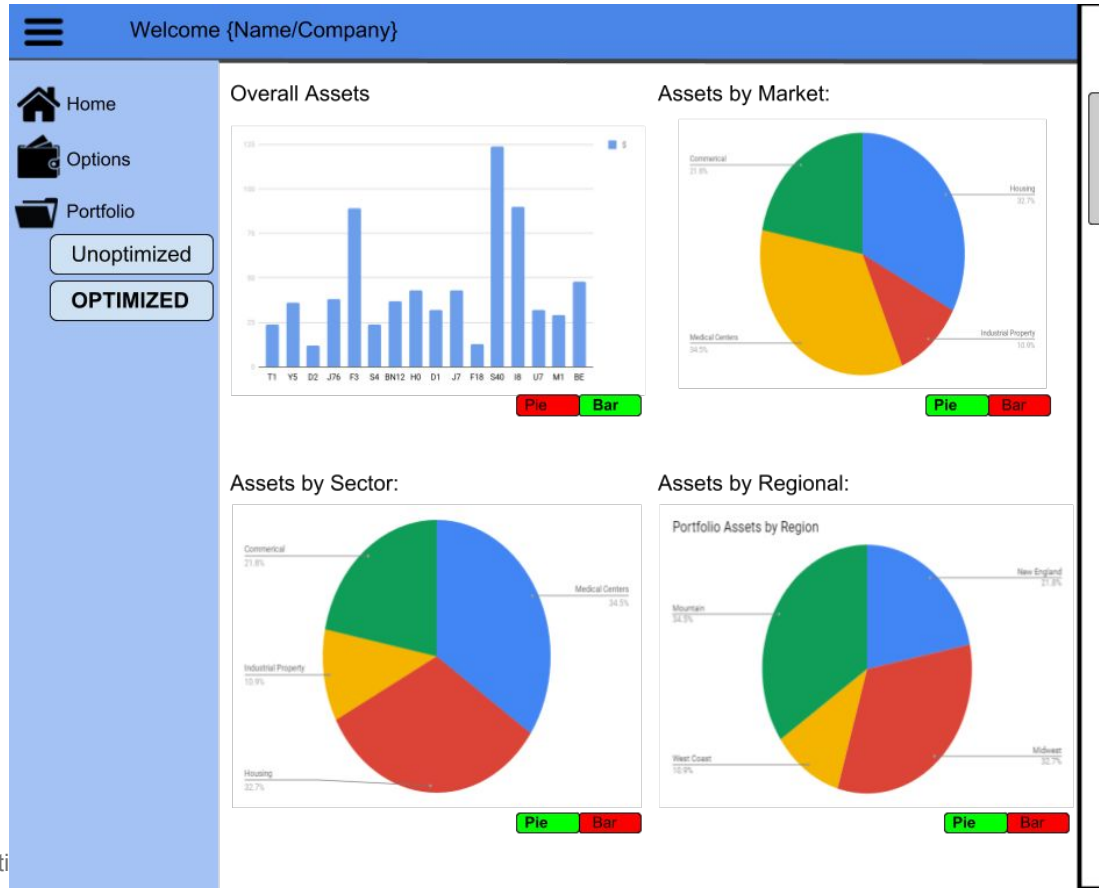
User presses the optimize button to send the data to the backend

Can also view efficient frontier graph with comparison to current portfolio and export results via email

Start your Optimization Experience Right



Analyze your Portfolio on Various parameters



Define your Portfolio's Custom Constraints

☰ Welcome {Name/Company}

Home

Options

Portfolio

Unoptimized

Optimized

Portfolio Summary						
Cluster Statistics				Portfolio Statistics		
	1983 Q1 - 2014 Q4		2015 Q4 - 2019 Q4	Portfolio		
Cluster	Average Return	Standard Deviation	Expected Return	# Assets	Value (\$Mil)	Weight
US Apartment				19	1,085	16.71%
AUST	9.22%	10.60%	6.30%	6	177	2.72%
BALT	10.30%	12.88%	6.66%	1	43	0.66%
BOST	14.04%	15.73%	6.22%	2	254	3.91%
DALL	8.92%	9.87%	7.49%	3	163	2.52%
DENV	9.90%	9.91%	4.74%	1	65	1.00%
FORT	10.34%	14.68%	7.71%	1	32	0.49%
HOUS	9.72%	9.11%	4.19%	1	23	0.35%
LOSA	11.71%	10.03%	4.61%	1	68	1.04%
NEWY	13.31%	11.76%	5.51%	1	146	2.24%
SEAT	8.98%	7.76%	4.94%	1	38	0.59%
WASH	12.61%	12.73%	5.51%	1	77	1.18%

Update Expected

Clicking the update expected button will turn it green and allow you to edit the Expected Return column

CONSTRAINTS

Region:

New England: 25-30%

West Coast: 5-7%

Mountain: 7-11%

SouthEast: %

Delete
Delete
Delete
Clear
Add

Sector:

Commercial: 5.2%

Housing: 1-15%

Delete
Clear
Add

Market:

: %

Clear
Add

Upload New Portfolio

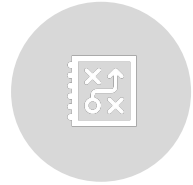
Optimize portfolio



Agenda



Intro to Portfolio Optimization



The Problem and Plan

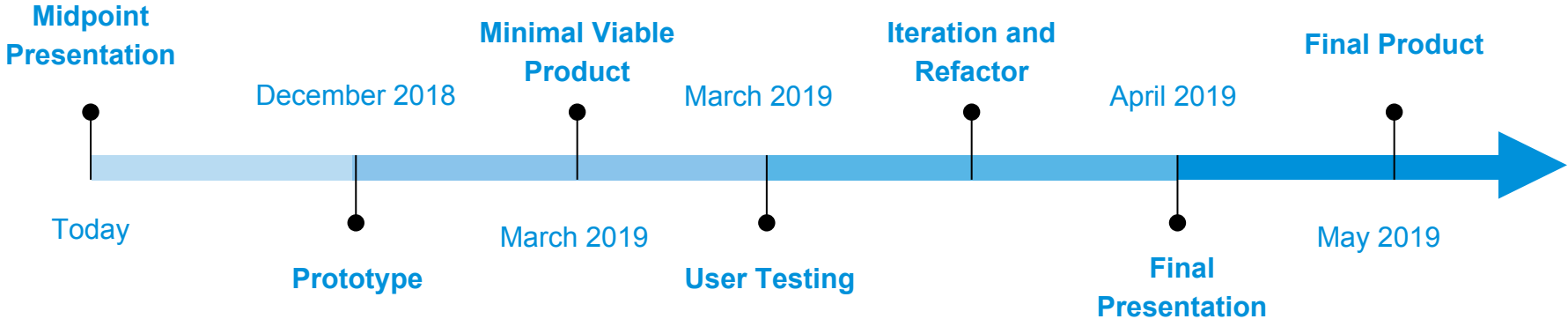


Preliminary Results



Next Steps

Project Timeline



Thank You – Questions?



END OF PRESENTATION

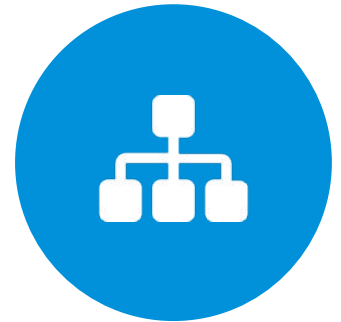
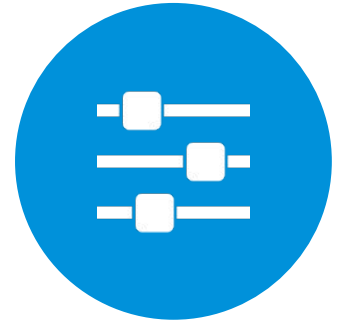
Following slides hold information/notes that may or maynot be added to the presentation.

Round 1 Feedback (Ben)

- It would be great to cover the requirements you have discovered so far. Shows the audience that you are creating a solution fit for their needs and paints the picture of what they could do with it.
- Can you briefly touch on the basics and benefits of portfolio optimization in the intro? What are the risks or downsides of not using portfolio optimization? This helps remind the audience of the immense value your tool could create. You could consider using the slide on the next page.
- I am proposing a small change for the first few slides.
 - 1) Title slide
 - 2) Team intro
 - 3) Bottom Line Up Front – 10 seconds to highlight why they should care about the next 20 slides
 - 4) Agenda – Remove team intro as a section. Add a new section or go to 3. Either is ok.
- Be consistent with the location and size of the title of each slide. Aim for “Action Titles”. e.g. “Define your portfolio’s custom constraints” is better than “UI Mockup – Options Panel”

Project Objectives

1. Literature review of portfolio optimization
2. Gather requirements from researchers and portfolio managers including use cases, constraints, & best practices
3. Prototype constrained optimization models in R or Python
4. Propose a design for a user interface that can initialize optimization models and portfolio simulations. Design visualizations and summary statistics for the current portfolio, optimal portfolios, and simulation results
5. Prototype the proposed system using open source libraries
6. Test prototype on a sample dataset from existing fund and review for accuracy
7. Present buy/sell recommendations to the portfolio managers with a description of how the action will impact the portfolio



Project Deliverables

1. Working prototype of user interface using sample fund data
2. Well documented code and data sources needed to reproduce results and handoff to process owners
3. Detailed report describing project background, methodology, results, and next steps.
4. Documentation describing the current system and a proposal for maintenance and improvements
5. Midpoint and final presentations to Principal stakeholders
6. Project poster providing a visual snapshot of written report



Calculate Inputs

Portfolio optimization requires estimates of expected return and the asset covariance matrix



Local Knowledge

Allow the user to express their beliefs about a given asset, market, lifecycle, or property type

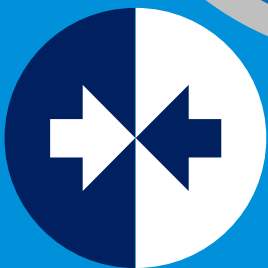


1 2 Portfolio Optimization 4 3

Algorithm searches for the mixture of assets that minimizes the objective function (e.g. risk-adjusted return)

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e.g. The portfolio's allocation to NYC must be 35-40%



Optimize



Define Constraints

PO3 – Real Estate Portfolio Optimization

Purpose

(What is the project motivation?)

- PGRE PMs lack tools to run scenario analysis and optimize portfolios
- PMs need recommendations to buy/sell properties that increase expected return or reduce risk of current portfolios
- Today, portfolio optimizations are conducted by a third-party (Costar). Results are compiled into a lengthy report. This process is slow and costly.

Objectives

(What are we going to do?)

- Literature review of portfolio optimization (Markowitz, Black-Litterman)
- Gather requirements from researchers and portfolio managers including use cases, constraints, best practices
- Prototype constrained Markowitz and Black-Litterman optimization models in R or python
- Propose a design for a user interface that can initialize simulation/optimization and displays visualizations and summary statistics of current portfolio, optimal portfolios, and simulation results
- Prototype the proposed system using open source software, preferably Shiny by RStudio
- Test prototype on a sample dataset from USPA fund and review for accuracy
- Present buy/sell recommendations to the portfolio managers with a description of how the action will impact the portfolio (e.g. reduce risk, increase expected return)

Output

(What are the project deliverables?)

- Working prototype of user interface using USPA fund data
- Well documented code and data sources needed to reproduce results and handoff to PGRE process owners
- Detailed report describing project background, methodology, results, and next steps.
- Documentation describing the current system and a proposal for maintenance/improvements
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Outcome

(Expected impact on organization?)

- PMs able to make timely and informed investment decisions
- Maximize expected returns and reduce risk of property portfolios
- Reduce lead time and costs associated with third-party reports
- Systematic solution reduces burden of ad-hoc requests to research team, shifting focus to higher-order tasks

Charter – Real Estate Portfolio Optimization

<h2>1. Objectives</h2> <p><i>(What do we want to achieve with this stream?)</i> <i>(What is/are the goal(s)?)</i></p>	<h2>2. Scope</h2> <p><i>(What are the boundaries of the work: in vs. out?)</i> <i>(Establish the tennis court)</i></p>	<h2>3. Must Wins</h2> <p><i>(What needs to be done to achieve our objectives?)</i> <i>(Factors Critical to project success)</i></p>
<p>Issues/Challenges:</p> <ul style="list-style-type: none"> • Student team unfamiliar with Real Estate domain • Student team unfamiliar with portfolio optimization • No current systems to benchmark • Finding the appropriate level of user intervention <p>Objectives:</p> <ul style="list-style-type: none"> • Literature review of portfolio optimization • Gather requirements from researchers and portfolio managers including use cases, constraints, best practices • Prototype constrained Markowitz and Black-Litterman optimization • Propose a design for a user interface that can initialize simulation/optimization and displays visualizations and summary statistics of current portfolio, optimal portfolios, and simulation results • Prototype the proposed system using open source software • Test prototype on a sample dataset from USPA fund and review for accuracy • Present buy/sell recommendations to the portfolio managers with a description of how the action will impact the portfolio 	<p>In-Scope:</p> <ul style="list-style-type: none"> • USPA fund • Asset return series from 2007-2018 • Markowitz and B-L optimization methods <p>Out of Scope:</p> <ul style="list-style-type: none"> • Other PGRE funds • Other optimization methods 	<ul style="list-style-type: none"> • Need input from USPA stakeholders throughout the project • Team must become familiar with open source tools for data analysis and app development (R Shiny, Dash, etc.) • Team must become competent with optimization methodology and implementation using open source tools
<h2>4. Key Milestones</h2> <p><i>(When will important deliverable be provided?)</i> <i>Date – Milestone</i></p>	<h2>5. Deliverables</h2> <p><i>(What are the tangible results to deliver?)</i> <i>(Key deliverables during the project lifecycle)</i></p>	<h2>6. Team</h2> <p><i>(Who will contribute to deliver the stream?)</i> <i>(Identify Key players)</i></p>
<ul style="list-style-type: none"> • 08/31 – Project kickoff in DSM • 10/24 – Quarterly update 1 • 12/14 – Quarterly update 2; students start break • 1/14 – Students resume project • 3/8 – Quarterly update 3 • 5/3 – Final presentation • 5/10 – Final deliverables due 	<ul style="list-style-type: none"> • Working prototype of user interface using USPA fund data • Well documented code and data sources needed to reproduce results and handoff to PGRE process owners • Detailed report describing project background, methodology, results, and next steps. • Documentation describing the current system and a proposal for maintenance/improvements • Midpoint and final presentation to PGRE stakeholders • Project poster providing a visual snapshot of written report 	<p>Project Sponsor: Arthur Jones</p> <p>Project Lead / Manager: Ben Harlander</p> <p>Team members: Jonathan Ling, Q Mabasa, 6 ISU EE/SE students</p> <p>Key Stakeholders: USPA fund managers, ...</p>

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